

## Corporate profile

<b>Name</b>	CAC Holdings Corporation
<b>Head office</b>	24-1, Hakozaiki-cho, Nihonbashi, Chuo-ku, Tokyo103-0015, Japan Phone: +81-3-6667-8001
<b>Representative</b>	Akihiko Sako, President and CEO
<b>Founded</b>	August 8, 1966

<b>Capital</b>	¥3,702 million
<b>Consolidates sales</b>	¥52,521 million (for the fiscal year ended December 31, 2016)
<b>Number of group employees</b> <small>(as of December 31, 2016)</small>	5,711
<b>Main services offered</b>	Formulation of the CAC Group's business strategy and business administration of the group
<b>Main financing banks</b>	Sumitomo Mitsui Banking Corporation, Bank of Tokyo-Mitsubishi UFJ, Mizuho Bank, Mitsubishi UFJ Trust and Banking, and Sumitomo Mitsui Trust Bank

## CAC Group

<b>CAC Corporation</b>	
<b>Location</b>	Chuo-ku, Tokyo, Japan
<b>Main services</b>	Systems development and integration, systems operation and management, and BPO/BTO services
<b>CAC Croit Corporation</b>	
<b>Location</b>	Chuo-ku, Tokyo, Japan
<b>Main services</b>	CRO services and IT services
<b>ARK Systems Co., Ltd.</b>	
<b>Location</b>	Chuo-ku, Tokyo, Japan
<b>Main services</b>	System planning, construction, and operation management
<b>CAC Knowledge Co., Ltd.</b>	
<b>Location</b>	Chuo-ku, Tokyo, Japan
<b>Main services</b>	System development, maintenance, and operation management and packaged software development and sales
<b>CAC ORBIS CORPORATION</b>	
<b>Location</b>	Nishi-ku, Osaka-shi, Osaka, Japan
<b>Main services</b>	System consulting services, software planning and development, and systems maintenance and operation
<b>CAC MARUHA NICHIRO SYSTEMS CORPORATION</b>	
<b>Location</b>	Chuo-ku, Tokyo, Japan
<b>Main services</b>	System development, maintenance, and operation
<b>Hitec Systems Corporation</b>	
<b>Location</b>	Shimonoseki-shi, Yamaguchi, Japan
<b>Main services</b>	Systems development, maintenance and operation, and packaged software development and sales
<b>kizasi Company, Inc.</b>	
<b>Location</b>	Chuo-ku, Tokyo, Japan
<b>Main services</b>	Development and provision of basic Internet technologies

<b>CAC AMERICA CORPORATION [CAC AMERICA]</b>	
<b>Location</b>	New York, United States
<b>Main services</b>	Systems planning and development, and systems operation and management
<b>CAC EUROPE LIMITED [CAC EUROPE]</b>	
<b>Location</b>	London, United Kingdom
<b>Main services</b>	Systems consulting and system integration
<b>CAC SHANGHAI CORPORATION</b>	
<b>Location</b>	Shanghai, China
<b>Main services</b>	System integration and software development
<b>GoldenTech Computer Technology (Suzhou) Co., Ltd.</b>	
<b>Location</b>	Suzhou, China
<b>Main services</b>	System development and software development
<b>CAC India Private Limited [CAC India]</b>	
<b>Location</b>	Mumbai, India
<b>Main services</b>	System development and operation management, and BPO/BTO services
<b>Accel Frontline Limited</b>	
<b>Location</b>	Chennai, India
<b>Main services</b>	IT infrastructure services, software services, and warranty management services
<b>Sierra Solutions Pte. Ltd.</b>	
<b>Location</b>	Singapore
<b>Main services</b>	Consulting and IT services for the healthcare industry, aimed primarily at medical institutions

## Corporate history

<b>1966</b>	Computer Applications Co., Ltd. (CAC) is established as one of Japan's first independent software companies.	<b>2002</b>	Acquire shares of GoldenTech Computer Technology (Suzhou) Co., Ltd., making the company a subsidiary.
<b>1971</b>	CAC invests in Nippon System Service Co., Ltd. (SSK). SSK changes its business focus to outsourcing services.	<b>2002</b>	Acquire the shares of YUASA KNOWLEDGE INDUSTRY Co., Ltd., making the company a subsidiary and renaming it CAC Knowledge Co., Ltd.
<b>1973</b>	System Utility Co., Ltd. (SUC), a facility management company, is established as a wholly owned subsidiary.	<b>2003</b>	Acquire shares of ORBIS CORPORATION (presently CAC ORBIS CORPORATION), making the company a subsidiary.
<b>1986</b>	Formally enter the system consulting business.	<b>2003</b>	Acquire shares of MARUHA SYSTEMS CORPORATION (presently CAC MARUHA NICHIRO SYSTEMS CORPORATION), making the company a subsidiary.
<b>1988</b>	Certified as "System Integrator" by the first "Registration and Certification of System Integrator" of the Ministry of International Trade and Industry (MITI).	<b>2005</b>	Relocate the head office to Hakozaki-cho, Nihonbashi, Chuo-ku, Tokyo
<b>1989</b>	CAC AMERICA CORPORATION, a wholly owned subsidiary, is established in New York, United States.	<b>2006</b>	Acquire shares of Arm Systex Co., Ltd., making the company and Arm Co., Ltd. subsidiaries.
<b>1990</b>	CAC EUROPE LIMITED, a wholly owned subsidiary, is established in London, United Kingdom.	<b>2007</b>	kizasi Company, Inc. is established. Acquire all the shares of Medical Ecology Co., Ltd. (later renamed CAC ClinIT Co., Ltd.), making the company a subsidiary.
<b>1994</b>	CAC, SSK, and SUC merge to form CAC Co., Ltd.	<b>2009</b>	Acquire shares of clinical trust Co., Ltd., making the company a subsidiary.
<b>1995</b>	Certified as "Provider of Special Systems Operation Services" by the first "Certification of Provider of Special Systems Operation Services" of MITI.	<b>2010</b>	Merger of CAC ClinIT Co., Ltd., Arm Systex Co., Ltd., and Arm Co., Ltd. CAC India Private Limited is established in Mumbai, India.
<b>1996</b>	Enter the business for integrated management services targeting distributed systems.	<b>2012</b>	CAC EXICARE Corporation is established through a company split.
<b>1999</b>	Listed on the OTC market.	<b>2014</b>	Acquire shares of Accel Frontline Limited, making the company a subsidiary. Change to a holding company structure, as a result of which CAC Co., Ltd. is renamed CAC Holdings Corporation. At the same time, CAC Corporation is established through a company split and takes over the operations of CAC Co., Ltd.
<b>2000</b>	Acquire all the shares of ARK Systems Co., Ltd., effectively making the company a subsidiary. CAC Shanghai Corporation is established in Shanghai, China. Listed on the First Section of the Tokyo Stock Exchange.	<b>2015</b>	Acquire shares of Sierra Solutions Pte. Ltd., making the company a subsidiary.
		<b>2016</b>	CAC Croit Corporation is established through the merger of CAC EXICARE Corporation and clinical trust Co., Ltd.

## Editorial policy

The CAC Group began publishing the CAC REPORT in FY2015. The aim of this report is to ensure the value-creation initiatives of the CAC Group are understood by a wide range of stakeholders, primarily by investors who view matters from a long-term perspective.

### Scope of reporting

- Reporting period: January 1, 2016 to December 31, 2016 (activities in January 2017 and thereafter are also included in some sections.)
- Subject organizations: CAC Holdings Corporation and 26 CAC Group companies (as of December 31, 2016)

### Caution concerning forward-looking statements

This report contains descriptions of plans for the future and forecasts and prospects of the strategies and business results of CAC Holdings Corporation and CAC Group companies. These descriptions are based on judgements that were made based on currently available information. Please note that our actual business results may differ materially from these initial forecasts due to various external factors.



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